

**FINGAL COUNTY COUNCIL**  
**STRATEGIC POLICY COMMITTEES**  
**ANNUAL POLICY PROGRAMME 2021**



## CONTENTS

**Introduction**

**Policy Development & Governance Structure**

**Policy Programme Operational Framework**

**Strategic Policy Committee Membership**

**Fingal County Council Policy Programme 2021**

- **Climate Action, Biodiversity, Environment**
- **Community Development, Heritage, Culture & Creativity**
- **Economic Enterprise and Tourism Development**
- **Housing**
- **Planning Strategic Transport & Infrastructure Development**
- **Transport and Infrastructure Management**

**Appendix 1 – Corporate Plan 2019-2024 Themes, Strategic Priorities and Strategic Objectives**

**Appendix 2 - Items proposed by Elected Members for consideration/inclusion in the SPC Programmes for 2021**

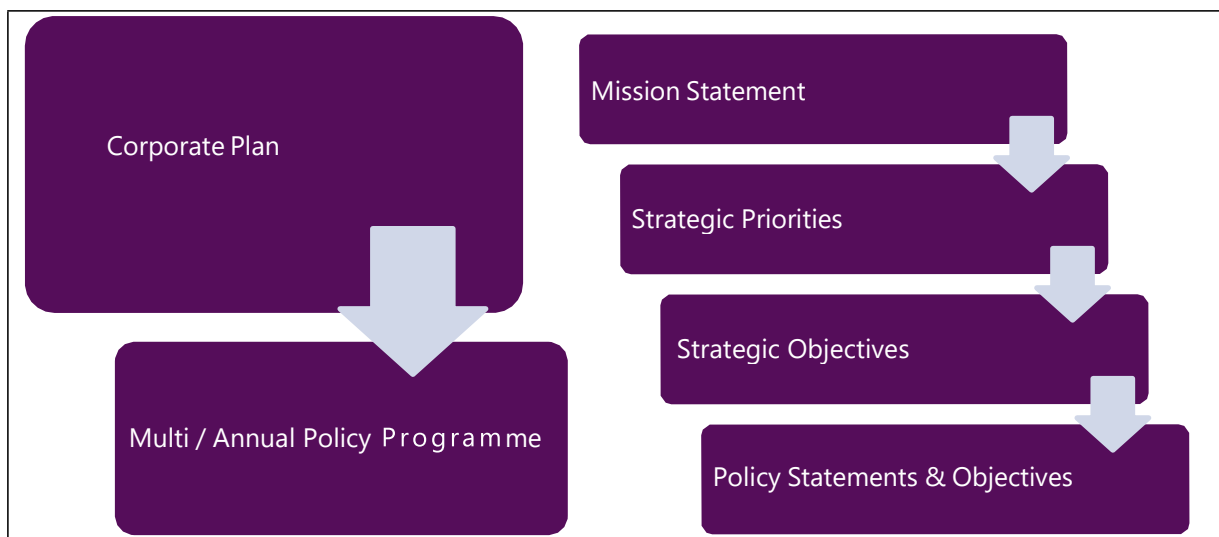


**Introduction**

Fingal County Council’s Annual Policy Programme 2021 is formulated and agreed by the Corporate Policy Group of the County Council in the context of the overarching vision of making Fingal “a great place to live, work, visit and do business”.

The Council’s Corporate Plan sets out the Mission, Themes, Strategic Priorities and Strategic Objectives over the five-year term of office of the Council. The Annual Policy Programme is guided by those priorities and objectives and sets out the policy matters to be considered by the Strategic Policy Committees during the year. Once considered, any resulting recommendations from the SPCs will be considered by the Corporate Policy Group and ultimately the full Council for consideration and adoption as Policy Statements and Objectives.

The table below sets out of the **Hierarchy of Plans and Objectives** in the policy development structure-



The Themes and Strategic Priorities, as set out in the Corporate Plan, are listed below and provide the framework within which policies will be considered and developed by the Elected Members through the policy development framework of the Council -

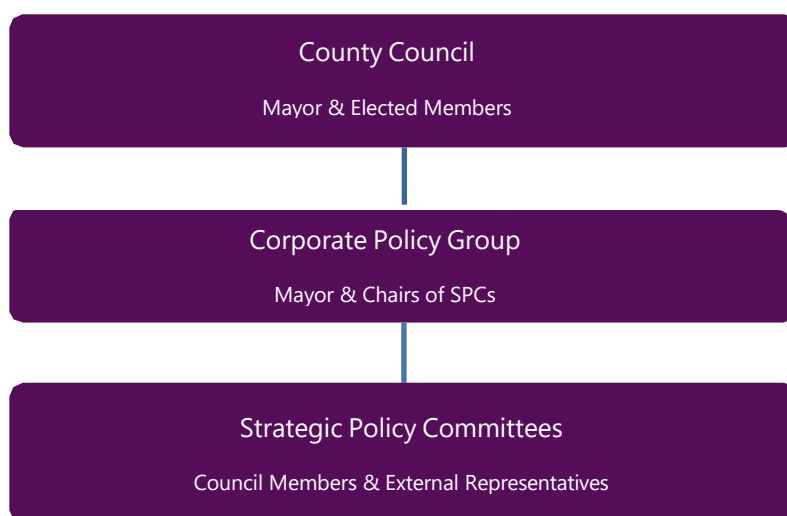
| Reference | Theme                                     | Strategic Priority                                                          |
|-----------|-------------------------------------------|-----------------------------------------------------------------------------|
| T1        | Quality of Life                           |                                                                             |
| T1.SP1    |                                           | Support the Diverse Needs of the People of Fingal                           |
| T1.SP2    |                                           | Ensure our Existing and New Communities are Safe, Inclusive and Sustainable |
| T1.SP3    |                                           | Develop Engagement with our Stakeholders                                    |
| T2        | Quality and Climate Resilient Environment |                                                                             |
| T2.SP4    |                                           | Action on Climate Change                                                    |
| T2.SP5    |                                           | Protect our Environment and Heritage                                        |
|           |                                           |                                                                             |



|                |                              |                                                          |
|----------------|------------------------------|----------------------------------------------------------|
| <b>T3</b>      | Quality Business Environment |                                                          |
| <b>T3.SP6</b>  |                              | Promote and Enable Sustainable Economic Growth           |
| <b>T3.SP7</b>  |                              | Grow and Enable Sustainable Tourism                      |
| <b>T3.SP8</b>  |                              | Provide and Maintain Strategic Infrastructure            |
|                |                              |                                                          |
| <b>T4</b>      | Quality in Our Work          |                                                          |
| <b>T4.SP9</b>  |                              | Improve Democracy, Governance, Openness and Transparency |
| <b>T4.SP10</b> |                              | Deliver Quality Services                                 |
| <b>T4.SP11</b> |                              | Strengthen Organisational and Staff Development          |

Appendix 1 sets out the full list of Themes, Strategic Priorities and Strategic Objectives contained in the Corporate Plan 2019 – 2024.

### Policy Development & Governance Structure



The policy development framework, consisting of the full County Council, Corporate Policy Group and Strategic Policy Committees, provides a governance structure to develop and monitor the effectiveness of policy development within the Local Authority.

The **Corporate Policy Group**, made up of the Chairs of the SPCs, fulfils a strategic role linking and monitoring the work of the different SPCs and providing a forum where policy positions affecting the whole council can be agreed for submission to the full council. The role for the Corporate Policy Group is as follows:

- The preparation of the Annual Budget
- The preparation of the five-year Corporate Plan and associated oversight
- Preparation, co-ordination and monitoring of SPC Work Programmes
- Consideration/monitoring of matters of general strategic concern to the Council or matters relating to the support of Council Members.



**Strategic Policy Committees** enable Elected Members to fulfil their role as policy-makers by providing a focus for their input into policy formation, opportunities for partnership with local interests and strengthening their role as leaders of their authority and the local community.

The SPCs consider matters connected with the formulation, development, monitoring and review of policy which relate to the functions of the Local Authority and to advise the authority on those matters. In performing this role, the SPC is provided direction by the Work Programme agreed by the CPG and will, through the Chair, report on same to the CPG and the County Council.

These Work Programmes are prepared in the context of the Corporate Plan and the Annual Service Delivery Plan and take into account the budgetary objectives as set out in the Annual Budget 2020.

SPCs meet at least quarterly, or as frequently as is considered necessary by the SPC Members, in order to deliver the Annual Work Programme.

### **Policy Programme Operational Framework**

Interaction between the full Council, the CPG and the SPC will operate as follows:

1. The Corporate Policy Group, supported by the Chief Executive, will agree Annual Policy Programmes for all relevant SPCs. Submissions will be sought from Council Members, SPC Members and the Council Executive. The CPG will consider submissions, agree matters for inclusion and determine the order of priority in which SPCs are to explore issues.
2. SPC Agenda formulation will be a matter for the SPC Chair and the relevant Director of Service and may include any matter relevant to the business of the SPC. Policy recommendations may only be made on matters included on the agreed Annual Policy Programme.
3. Any matters that arise that are considered to warrant inclusion on the Annual Policy Programme may be submitted for agreement to the CPG. Re-ordering of priority or addition to the Annual Policy Programmes will be a matter for the CPG.
4. Once agreed at SPC level, the Chair of the SPC, supported by the relevant Director of Service, will present policy recommendations to the CPG for initial determination. The CPG may allow a recommendation to go forward to the County Council with or without amendment or may refer it back to the SPC for further investigation.
5. Following approval by the CPG, the Chair of the SPC, supported by the relevant Director of Service, will present SPC Policy recommendations to the County Council which may be adopted, with or without modification or rejected.
6. Where an SPC Policy recommendation, once approved, gives rise to financial implications it can only become operational once an appropriate supporting budget is in place.
7. The Chair of the SPCs, supported by the Director of Service, will provide progress reports to both the CPG and the County Council on Annual Policy Programme.



**Strategic Policy Committee Membership**

|                    | <b>COMMUNITY DEVELOPMENT, HERITAGE CULTURE &amp; CREATIVITY SPC</b> | <b>Electoral Area</b>           | <b>Party</b>     |
|--------------------|---------------------------------------------------------------------|---------------------------------|------------------|
| <b>Chairperson</b> | <b>AARON O'ROURKE</b>                                               | <b>Blanch-Mul/C'knock/Ongar</b> | <b>Sinn Féin</b> |
| Councillor         | Freddie Cooper                                                      | Blanch-Mul/C'knock/Ongar        | Fianna Fáil      |
| Councillor         | John Walsh                                                          | Blanch-Mul/C'knock/Ongar        | Labour           |
| Councillor         | Grainne Maguire                                                     | Balb/Swords/Rush-Lusk           | Non-Party        |
| Councillor         | Seána Ó Rodaigh                                                     | Balb/Swords/Rush-Lusk           | Labour           |
| Councillor         | Cathal Boland                                                       | Balb/Swords/Rush-Lusk           | Non-Party        |
| Social Inclusion   | Hiwa Wahab                                                          |                                 |                  |
| PPN                | Abbi Wise                                                           |                                 |                  |
| Env                | Liz Madden                                                          |                                 |                  |

|                    | <b>CLIMATE ACTION, BIODIVERSITY, ENVIRONMENT SPC</b> | <b>Electoral Area</b>    | <b>Party</b>       |
|--------------------|------------------------------------------------------|--------------------------|--------------------|
| <b>Chairperson</b> | <b>DAVID HEALY</b>                                   | <b>Howth/Mala</b>        | <b>Green Party</b> |
| Councillor         | Mary McCamley                                        | Blanch-Mul/C'knock/Ongar | Labour             |
| Councillor         | Joe Newman                                           | Balb/Swords/Rush-Lusk    | Non-Party          |
| Councillor         | Paul Mulville                                        | Balb/Swords/Rush-Lusk    | Soc. Dems          |
| Councillor         | Ian Carey                                            | Balb/Swords/Rush-Lusk    | Green Party        |
| Councillor         | Aoibhinn Tormey                                      | Howth/Mala               | Fine Gael          |
| Env                | Edward Stevenson                                     |                          |                    |
| IFA                | Seamus McGrath                                       |                          |                    |
| PPN                | Sean Barry                                           |                          |                    |

|                    | <b>ECONOMIC ENTERPRISE &amp; TOURISM DEVELOPMENT SPC</b> | <b>Electoral Area</b>        | <b>Party</b>     |
|--------------------|----------------------------------------------------------|------------------------------|------------------|
| <b>Chairperson</b> | <b>TONY MURPHY</b>                                       | <b>Balb/Swords/Rush-Lusk</b> | <b>Non-Party</b> |
| Councillor         | Darragh Butler                                           | Balb/Swords/Rush-Lusk        | Fianna Fáil      |
| Councillor         | Pamela Conroy                                            | Balb/Swords/Rush-Lusk        | Green Party      |
| Councillor         | Tom O'Leary                                              | Balb/Swords/Rush-Lusk        | Fine Gael        |
| Councillor         | Siobhan Shovlin                                          | Blanch-Mul/C'knock/Ongar     | Fine Gael        |
| Councillor         | Breda Hanaphy                                            | Blanch-Mul/C'knock/Ongar     | Sinn Féin        |
| Councillor         | Howard Mahony                                            | Blanch-Mul/C'knock/Ongar     | Fianna Fáil      |
| Councillor         | Anthony Lavin                                            | Howth/Mala                   | Fine Gael        |
| Chambers           | Anthony Cooney                                           |                              |                  |
| ICTU               | Eric Fleming                                             |                              |                  |
| PPN                | David Normoyle                                           |                              |                  |
| PPN                | Kesava Gollapalli                                        |                              |                  |



|                    | <b>HOUSING SPC</b>       | <b>Electoral Area</b>        | <b>Party</b>  |
|--------------------|--------------------------|------------------------------|---------------|
| <b>Chairperson</b> | <b>ROBERT O'DONOGHUE</b> | <b>Balb/Swords/Rush-Lusk</b> | <b>Labour</b> |
| Councillor         | Brigid Manton            | Balb/Swords/Rush-Lusk        | Fianna Fáil   |
| Councillor         | Adrian Henchy            | Balb/Swords/Rush-Lusk        | Fianna Fáil   |
| Councillor         | James Humphreys          | Balb/Swords/Rush-Lusk        | Labour        |
| Councillor         | Natalie Treacy           | Blanch-Mul/C'knock/Ongar     | Sinn Féin     |
| Councillor         | Daniel Whooley           | Blanch-Mul/C'knock/Ongar     | Green Party   |
| Councillor         | John Burtchaell          | Blanch-Mul/C'knock/Ongar     | Solidarity    |
| Councillor         | Kieran Dennison          | Blanch-Mul/C'knock/Ongar     | Fine Gael     |
| Chambers           | Adeline O'Brien          |                              |               |
| ICTU               | Finbarr Geaney           |                              |               |
| PPN                | Michela Benassi          |                              |               |
| PPN                | Dayakar Reddy Komirelly  |                              |               |

|                    | <b>PLANNING STRATEGIC TRANSPORT &amp; INFRASTRUCTURE DEVELOPMENT SPC</b> | <b>Electoral Area</b>        | <b>Party</b>       |
|--------------------|--------------------------------------------------------------------------|------------------------------|--------------------|
| <b>Chairperson</b> | <b>BRIAN DENNEHY</b>                                                     | <b>Balb/Swords/Rush-Lusk</b> | <b>Fianna Fáil</b> |
| Councillor         | Tania Doyle                                                              | Blanch-Mul/C'knock/Ongar     | Non-Party          |
| Councillor         | Dean Mulligan                                                            | Balb/Swords/Rush-Lusk        | Ind 4 Change       |
| Councillor         | Punam Rane                                                               | Blanch-Mul/C'knock/Ongar     | Fine Gael          |
| Councillor         | Tom Kitt                                                                 | Blanch-Mul/C'knock/Ongar     | Fianna Fáil        |
| Councillor         | Brian McDonagh                                                           | Howth/Mala                   | Labour             |
| Env                | Kieran O'Neill                                                           |                              |                    |
| Chambers           | TBC                                                                      |                              |                    |
| PPN                | Greg Farrell                                                             |                              |                    |

|                    | <b>TRANSPORT &amp; INFRASTRUCTURE MANAGEMENT SPC</b> | <b>Electoral Area</b>           | <b>Party</b>     |
|--------------------|------------------------------------------------------|---------------------------------|------------------|
| <b>Chairperson</b> | <b>TED LEDDY</b>                                     | <b>Blanch-Mul/C'knock/Ongar</b> | <b>Fine Gael</b> |
| Councillor         | Ann Graves                                           | Balb/Swords/Rush-Lusk           | Sinn Féin        |
| Councillor         | Karen Power                                          | Balb/Swords/Rush-Lusk           | Green Party      |
| Councillor         | Jimmy Guerin                                         | Howth/Mala                      | Non-Party        |
| Councillor         | Eoghan O'Brien                                       | Howth/Mala                      | Fianna Fáil      |
| Councillor         | Joan Hopkins                                         | Howth/Mala                      | Soc. Dems        |
| Env                | Raymond Ryan                                         |                                 |                  |
| Chambers           | Sinead Kavanagh                                      |                                 |                  |
| PPN                | Doreen Keaney                                        |                                 |                  |



**Fingal County Council Policy Programme 2021**

The following sets out the Policy Programmes to be considered by the Strategic Policy Committees during 2021.

**Climate Action, Biodiversity, Environment**

| <b>Theme/Policy Issue</b>                                                        |
|----------------------------------------------------------------------------------|
| Climate Change Actions and Biodiversity                                          |
| Communications and Awareness, including assistance to Local Environmental Action |
| Illegal Dumping                                                                  |
| Review of Bottle Banks                                                           |
| Environmental Awareness                                                          |
| Codema Update                                                                    |
| RMCEI Inspections                                                                |
| Dogs, Horses and Other Animal Welfare Issues                                     |

**Community Development, Heritage, Culture & Creativity**

| <b>Theme/Policy Issue</b>                                            |
|----------------------------------------------------------------------|
| Fingal Heritage Plan 2018 – 2023 – Implementation                    |
| Fingal Community Archaeology Strategy 2019 – 2023 – Implementation   |
| Fingal Libraries Development Plan 2018 – 2023 – Implementation       |
| Review and Update of the Council’s Public Art Policy 2021-2025       |
| Review into the Council’s Youth and Education Policy 2017-2020       |
| New Remedial Works Scheme for Community Centres not in FCC ownership |

**Economic Enterprise and Tourism Development**

| <b>Theme/Policy Issue</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Economic Recovery Planning/Development <ul style="list-style-type: none"> <li>a. Progression of LECP review (subject to Dept. issued guidance)</li> <li>b. Town Centre first initiative</li> <li>c. Leveraging of State and EU funding</li> <li>d. Development of local enterprise/business supports</li> <li>e. Resilient event planning</li> <li>f. Tourism recovery plan in conjunction with: -                             <ul style="list-style-type: none"> <li>i. Fáilte Ireland</li> </ul> </li> </ul> |





|                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>ii. Tourism Ireland</li> <li>iii. Chambers of Commerce</li> <li>iv. Dept of Tourism</li> </ul>                                                                                                                            |
| Commence review of Tourism Statement of Strategy 2017-2022                                                                                                                                                                                                       |
| Sustainable Business policy and guide development <ul style="list-style-type: none"> <li>a. Sustainable Swords pilot</li> <li>b. Promoting opportunities and collaboration between Economic Development, the LEO and Environment/Climate Action units</li> </ul> |
| Our Balbriggan Rejuvenation Plan                                                                                                                                                                                                                                 |
| Rural Development – Implementation of Dublin Rural LEADER Transition Rules Programme                                                                                                                                                                             |
| Fingal Skills Strategy – Implementation                                                                                                                                                                                                                          |
| Local Enterprise Plan 2021                                                                                                                                                                                                                                       |
| Dublin-Belfast Economic Corridor <ul style="list-style-type: none"> <li>a. Advance the position of the network nationally &amp; internationally</li> </ul>                                                                                                       |

## Housing

| <b>Theme/Policy Issue</b>                                                   |
|-----------------------------------------------------------------------------|
| Re-Building Ireland                                                         |
| Action Plan for Housing and Homelessness                                    |
| Affordable Housing Scheme                                                   |
| Review of Differential Rent Scheme                                          |
| Equality Action Plan                                                        |
| Review of Allocations Scheme for Social Housing Support                     |
| Review of Anti-Social Behaviour Strategy                                    |
| Climate Change Proposals                                                    |
| Homeless Services Update                                                    |
| Update of Traveller Accommodation Programme Actions and Fire Safety Actions |
| Administration of HAP Scheme                                                |
| Asset Management Plan                                                       |
| Void Stock Turnaround updates                                               |



**Planning Strategic Transport & Infrastructure Development**

| <b>Theme/Policy issue</b>                 |
|-------------------------------------------|
| Development Plan 2023 - 2029              |
| Major Studies/LAPs                        |
| Fingal Greenways/Cycleways                |
| Space for Play – Draft Fingal Play Policy |
| Taking-in-Charge Policy                   |
| Derelict Sites Register                   |
| Vacant Site Register                      |
| Urban Regeneration and Development Fund   |
| SUDS Policy                               |
| Draft Biodiversity Action Plan            |

**Transport and Infrastructure Management**

| <b>Theme/Policy issue</b> |
|---------------------------|
| Casual Trading Policy     |
| Burial Grounds Policy     |



## Appendix I – Corporate Plan 2019-2024: Themes, Strategic Priorities and Objectives

|                 |                             |                                                                                                                                                                        |                                                                                                                                                                                                                                       |
|-----------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| QUALITY OF LIFE | <b>1</b>                    | <b>STRATEGIC PRIORITY</b>                                                                                                                                              | <b>SUPPORT THE DIVERSE NEEDS OF THE PEOPLE OF FINGAL</b>                                                                                                                                                                              |
|                 | <b>1</b>                    | <b>STRATEGIC OBJECTIVES</b>                                                                                                                                            | Provide for the sustainable development of the county through the review of the County Development Plan - and the preparation of a new Plan                                                                                           |
|                 | <b>2</b>                    |                                                                                                                                                                        | Facilitate the supply of housing, both public and private, in the county to provide sustainable, quality, affordable, mixed tenure housing options through land use activation and development management                             |
|                 | <b>3</b>                    |                                                                                                                                                                        | Facilitate good quality private rented accommodation standards to enhance the quality of life for individuals and families living in the private rented accommodation sector                                                          |
|                 | <b>4</b>                    |                                                                                                                                                                        | Strive to ensure that all communities in Fingal irrespective of age, nationality, ethnicity, religious or cultural background are encouraged to participate in and avail of the services delivered by the Council                     |
|                 | <b>5</b>                    |                                                                                                                                                                        | Provide a safe and sustainable public realm to meet the needs of all the citizens of the County                                                                                                                                       |
|                 | <b>6</b>                    |                                                                                                                                                                        | Develop and enhance the arts and cultural identity of Fingal, make space for the arts connecting people and ideas and encouraging participation in all art forms.                                                                     |
|                 | <b>7</b>                    |                                                                                                                                                                        | Provide dynamic and inclusive library spaces and services for the community                                                                                                                                                           |
|                 | <b>8</b>                    |                                                                                                                                                                        | Support culture and recreation and enable literacy, education and economic development through innovative programmes                                                                                                                  |
|                 | <b>9</b>                    |                                                                                                                                                                        | Create effective pathways for citizens of Fingal to develop and participate in lifelong patterns of involvement in sport, recreation and leisure creating healthy lifestyles and building a sustainable approach to sport development |
|                 | <b>2</b>                    | <b>STRATEGIC PRIORITY</b>                                                                                                                                              | <b>ENSURE OUR EXISTING AND NEW COMMUNITIES ARE SAFE, INCLUSIVE AND SUSTAINABLE</b>                                                                                                                                                    |
|                 | <b>10</b>                   | <b>STRATEGIC OBJECTIVES</b>                                                                                                                                            | Develop plans to facilitate the increase of supply of housing in the county                                                                                                                                                           |
|                 | <b>11</b>                   |                                                                                                                                                                        | Build a strong sense of place, identity and wellbeing through the development of equal, inclusive and connected communities                                                                                                           |
|                 | <b>12</b>                   |                                                                                                                                                                        | Support the growth of strong and resilient neighbourhoods                                                                                                                                                                             |
|                 | <b>13</b>                   |                                                                                                                                                                        | Provide high quality parks and open spaces to meet the needs of all users and create a healthy environment                                                                                                                            |
|                 | <b>14</b>                   |                                                                                                                                                                        | Foster collaborative leadership among stakeholders in local community and economic development                                                                                                                                        |
|                 | <b>15</b>                   |                                                                                                                                                                        | Support the development of strong, safe and engaged communities to actively participate in civic life celebrating our identity through arts, culture, heritage and sport                                                              |
|                 | <b>16</b>                   |                                                                                                                                                                        | Support local communities and residents to meet the needs of the most vulnerable in our society working with other agencies in Fingal                                                                                                 |
|                 | <b>3</b>                    | <b>STRATEGIC PRIORITY</b>                                                                                                                                              | <b>DEVELOP ENGAGEMENT WITH OUR STAKEHOLDERS</b>                                                                                                                                                                                       |
| <b>17</b>       | <b>STRATEGIC OBJECTIVES</b> | Ensure that our citizens, businesses and organisations can easily communicate with the Council                                                                         |                                                                                                                                                                                                                                       |
| <b>18</b>       |                             | Engage and consult with citizens and stakeholders in a way that allows their views to be taken on board, through the use of both statutory and non-statutory processes |                                                                                                                                                                                                                                       |
| <b>19</b>       |                             | Strengthen and support stakeholders and statutory providers by collaborating in the economic and social development of the county                                      |                                                                                                                                                                                                                                       |



|  |    |  |                                                                                          |
|--|----|--|------------------------------------------------------------------------------------------|
|  | 20 |  | Strengthen, support and expand the work of the Fingal Public Participation Network (PPN) |
|--|----|--|------------------------------------------------------------------------------------------|

|             |    |                             |                                                                                                          |
|-------------|----|-----------------------------|----------------------------------------------------------------------------------------------------------|
| QUALITY AND | 4  | <b>STRATEGIC PRIORITY</b>   | <b>ACTION ON CLIMATE CHANGE</b>                                                                          |
|             | 21 | <b>STRATEGIC OBJECTIVES</b> | Deliver on the specific actions in the Climate Action Plan to improve climate resilience.                |
|             | 22 |                             | Play a leadership role in transitioning to a decarbonised society                                        |
|             | 23 |                             | Promote and protect the biodiversity of the county and work to restore ecosystems and ecosystem services |
|             | 24 |                             | Promote and enforce a culture of compliance within the county to advance Climate Action commitments      |
|             | 25 |                             | Foster a strong local economy through environmentally sustainable businesses                             |
|             | 5  | <b>STRATEGIC PRIORITY</b>   | <b>PROTECT OUR ENVIRONMENT AND HERITAGE</b>                                                              |
|             | 26 | <b>STRATEGIC OBJECTIVES</b> | Promote and protect the built and cultural heritage of the county                                        |
|             | 27 |                             | Promote the unique urban, rural and coastal landscape character of Fingal                                |
|             | 28 |                             | Support the unique cultural heritage of Fingal and the Irish language                                    |
|             | 29 |                             | Promote the sustainable management of waste & the circular economy                                       |
|             | 30 |                             | Reduce the environmental impact of Council activities                                                    |
|             | 31 |                             | Ensure our coast, beaches and waterways are managed in a sustainable manner                              |

|                  |    |                             |                                                                                                                                                        |
|------------------|----|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| QUALITY BUSINESS | 6  | <b>STRATEGIC PRIORITY</b>   | <b>PROMOTE AND ENABLE SUSTAINABLE ECONOMIC GROWTH</b>                                                                                                  |
|                  | 32 | <b>STRATEGIC OBJECTIVES</b> | Foster collaborative leadership in the development of future skills in the county                                                                      |
|                  | 33 |                             | Support and promote the sustainable economic development of Fingal                                                                                     |
|                  | 34 |                             | Support the performance, innovation, competitiveness, productivity and success of business in Fingal                                                   |
|                  | 35 |                             | Support local economic development by promoting Fingal as a location in which to invest and by developing and implementing sectoral policy initiatives |
|                  | 7  | <b>STRATEGIC PRIORITY</b>   | <b>GROW AND ENABLE SUSTAINABLE TOURISM</b>                                                                                                             |
|                  | 36 | <b>STRATEGIC OBJECTIVES</b> | Strengthen the proposition and marketing of tourism in the county                                                                                      |
|                  | 37 |                             | Facilitate the creation of a Fingal Food & Drink Tourism Destination                                                                                   |
|                  | 38 |                             | Promote heritage led tourism initiatives at Fingal Heritage properties                                                                                 |
|                  | 39 |                             | Optimise and expand visitor experiences at all Fingal visitor attractions and events                                                                   |
|                  | 8  | <b>STRATEGIC PRIORITY</b>   | <b>PROVIDE AND MAINTAIN STRATEGIC INFRASTRUCTURE</b>                                                                                                   |
|                  | 40 | <b>STRATEGIC OBJECTIVES</b> | Activate lands by delivering infrastructure to facilitate the delivery of housing, economic development and sustainable communities                    |
|                  | 41 |                             | Deliver a sustainable transport system for all citizens                                                                                                |
|                  | 42 |                             | Deliver work programmes that develop and maintain strategic, physical and green infrastructure of the county                                           |



|                     |           |                             |                                                                                                                                              |
|---------------------|-----------|-----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| QUALITY IN OUR WORK | <b>9</b>  | <b>STRATEGIC PRIORITY</b>   | <b>IMPROVE DEMOCRACY, GOVERNANCE, OPENNESS AND TRANSPARENCY</b>                                                                              |
|                     | <b>43</b> | <b>STRATEGIC OBJECTIVES</b> | Provide the highest quality of service to our Councillors and all elected representatives                                                    |
|                     | <b>44</b> |                             | Ensure good governance, openness and transparency within the Council                                                                         |
|                     | <b>45</b> |                             | Ensure that the democratic functions of the Council are performed in an open, informed and effective way                                     |
|                     | <b>46</b> |                             | Inform citizens through effective communications programmes                                                                                  |
|                     | <b>10</b> | <b>STRATEGIC PRIORITY</b>   | <b>DELIVER QUALITY SERVICES</b>                                                                                                              |
|                     | <b>47</b> | <b>STRATEGIC OBJECTIVES</b> | Deliver services in the most efficient and effective manner                                                                                  |
|                     | <b>48</b> |                             | Foster a culture of continuous improvement in all our activities                                                                             |
|                     | <b>49</b> |                             | Use digital technologies to enable and transform our workplace and the delivery of services                                                  |
|                     | <b>50</b> |                             | Apply the principles of good design, delivery, management and informed decision making to all projects, programmes and delivery of services  |
|                     | <b>51</b> |                             | Perform statutory obligations in a way that ensures fairness and efficiency for both the community being protected and those being regulated |
|                     | <b>52</b> |                             | Deliver on the Public Sector Duty under the Irish Human Rights and Equality Act 2014                                                         |
|                     | <b>11</b> | <b>STRATEGIC PRIORITY</b>   | <b>STRENGTHEN ORGANISATIONAL AND STAFF DEVELOPMENT</b>                                                                                       |
|                     | <b>53</b> | <b>STRATEGIC OBJECTIVES</b> | Build a workforce of the future by recruiting, retaining and developing high quality and motivated staff                                     |
|                     | <b>54</b> |                             | Protect and promote Health, Safety and Wellbeing amongst our staff                                                                           |
|                     | <b>55</b> |                             | Develop capacity and capability of the organisation                                                                                          |
|                     | <b>56</b> |                             | Manage the organisation effectively                                                                                                          |
|                     |           |                             |                                                                                                                                              |



## **Appendix 2 - Items proposed by Elected Members for consideration/inclusion in the SPC Programmes for 2021**

### **Planning Strategic Transport & Infrastructure Development SPC**

1. Derelict Sites Register
2. Vacant Sites Register

### **Community Development, Heritage, Culture & Creativity SPC**

1. Council to provide umbrella insurance to cover all Tidy Towns/Community Groups registered with the PPN for the express purposes of low risk activities that are of significant benefit to the community & as an extension the council itself (activities covered to be limited to litter picking/planting/painting & graffiti removal.)
2. Implement a Council led community project scheme for areas with fledgling or no active community groups.

### **Transport & Infrastructure Development SPC**

1. Infrastructure First policy with a requirement to provide Cycle lanes/footpaths/access to public transport prior to or with first phase of any housing estate.
2. Periodic review of sites currently zoned for housing on flood plains.
3. Policy in line with Council's own quality of life objective – provide safe and sustainable public realm to meet the needs of all citizens – including but not limited to the removal of kissing gates/provision of public lighting and public accessible toilets.
4. Gritting of Greenways/Cycle lanes in winter
5. HGV Permits – issuing/tracking app.
6. Provision of suitable number of Wheelchair accessible/Age friendly/loading bays in all villages and recreational areas.
7. Provision of designated, protected bathing areas with universal facilities on all beaches
8. Provision of Car Sharing facilities in every village
9. Provision of public water fountains in every village
10. Provision of bike repair stations in every village and or near greenways.
11. Consider work programmes for upgrades to Parks and Open Spaces

### **Climate Action, Biodiversity, Environment SPC**

1. Measure and publish county wide emissions targets and progress
2. Creation of Biodiversity Corridors / Protection of Biodiversity in the County.
3. Council to use and supply only pollinator planting
4. Council to become pesticide free
5. Council mowing regimes to be scaled back & adoption of "No Mow May" county wide.
6. Water butts & recycling bins to be provided in every village
7. Registration of all public lands specifically beaches not yet registered.
8. Erection of education signage relating to SACs in the County
9. Promote awareness throughout the county of actions residents and businesses can take to reduce their carbon footprint, support flood prevention measures, and promote biodiversity.
10. Promote the reduction and segregation of waste in the County.
11. Animal Welfare